



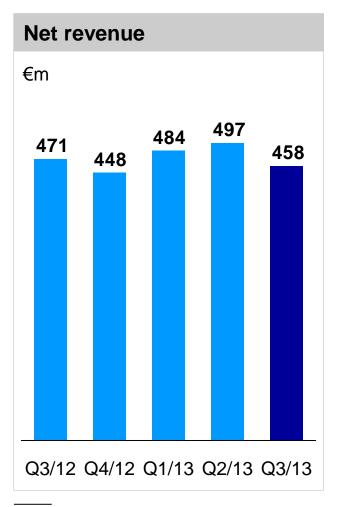
# Q3/2013 Results Analyst and Investor Conference

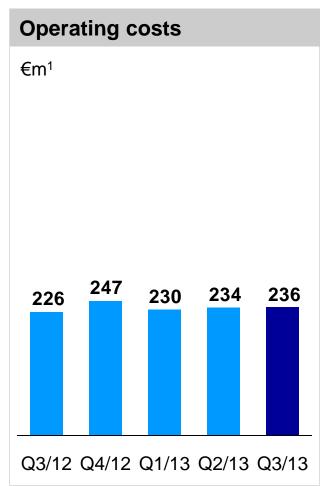
30 October 2013

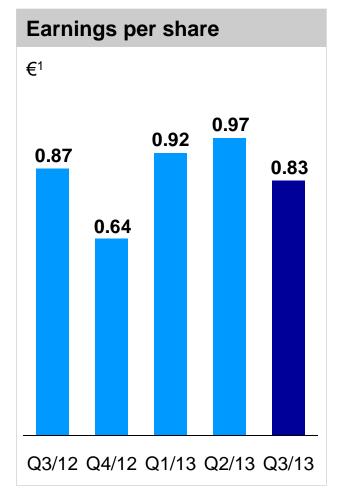
### Overview Q3/2013 Results Conference

- Q3/2013 volumes were negatively affected by low equity market volatility and the continued low interest rate environment; as a result net revenue in Q3 decreased slightly to €457.9 million
- Continued growth in new products with dividend and volatility derivatives hitting record highs and OAT/BTP now accounting for some 5 percent of fixed income derivatives activity on Eurex
- Progress in implementation of growth initiatives with announcements that Singapore's SGX and Dubai's DGCX plan to join Clearstream's global liquidity hub
- Option to settle the OFAC investigation regarding suspected violations of US law by Clearstream has resulted in €114.8 million exceptional cost items in Q3
- Efficiency measures on track and adjusted operating costs in Q3/2013 and 9M/2013 in-line with guidance for higher costs due to strategic roadmap investments
- Q3/2013 first quarter with full benefit of debt refinancing at highly favorable rates, reducing interest expenses for long term interest bearing liabilities by around half

## Q1-3/2013 – Solid Financial Development In The First Nine Months

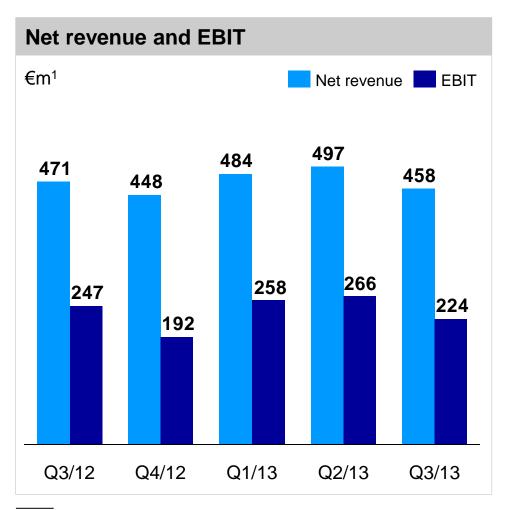






<sup>1)</sup> Adjusted for costs for efficiency programs and merger related costs (Q3/2012: €0.0m, Q4/2012: €36.6m, Q1/2013: €65.8m, Q2/2013: €9.7m, Q3/2013: €8.2m) and costs relating to the OFAC investigation into Clearstream (Q3/2013: €114.8m)

## Q3/2013 – Third Quarter Affected By Low Equity Market Volatility And The Continued Low Interest Rate Environment



#### Revenue

Net revenue: €457.9m (-3% y-o-y)

Net interest income: €8.1m (-30% y-o-y)

#### **Costs**

- Operating costs¹: €236.1m (5% y-o-y)
  - Adjusted for €8.2m costs mainly for efficiency programs and €114.8 million costs relating to the result of the OFAC investigation into Clearstream (€112.5 million provisions and €2.3 million legal expenses)

#### **Earnings**

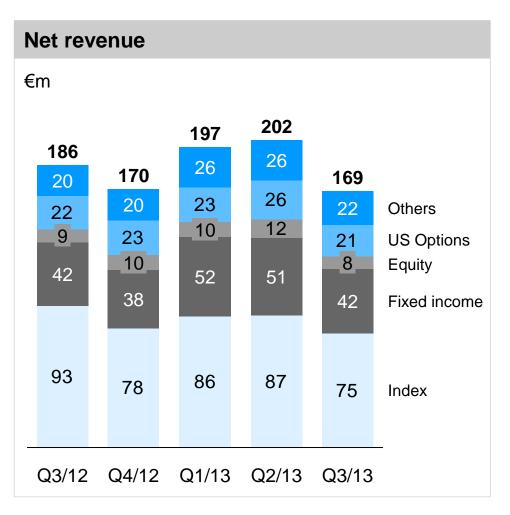
- EBIT<sup>1</sup>: €224.0m (-9% y-o-y)
- Net income¹: €152.6 (-5% y-o-y)
- EPS¹: €0.83 (-5% y-o-y)

Exchange rate EURUSD: Q3/2012: 1.2569, Q2/2013: 1.3056, Q3/2013: 1.3341

<sup>1)</sup> Adjusted for costs for efficiency programs, merger related costs, and the costs relating to the result of the OFAC investigation into Clearstream

### Eurex

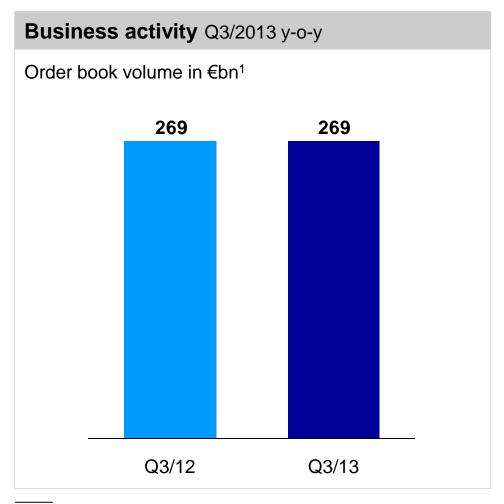
Business activity Q3/2013 y-o-y					
Traded contracts in m					
US Options	143.1	-3%			
Equity	74.7	-13%			
Fixed income	117.7	1%			
Index	152.0	-20%			
Total <sup>1</sup>	489.3	-10%			

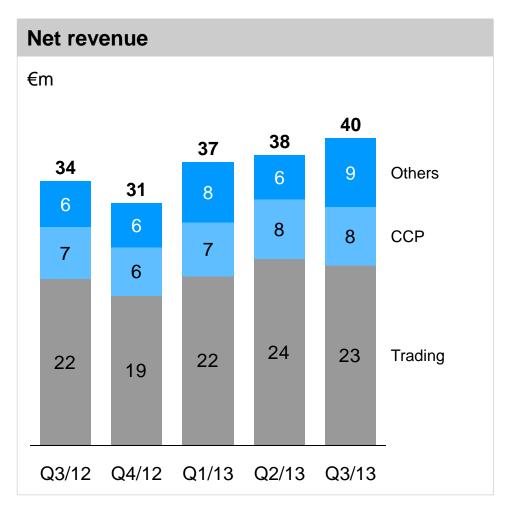


<sup>1)</sup> The total shown does not equal the sum of the individual figures as it includes other traded derivatives such as ETF, dividend, volatility, agricultural, precious metals and emission derivatives

30 October 2013

### Xetra

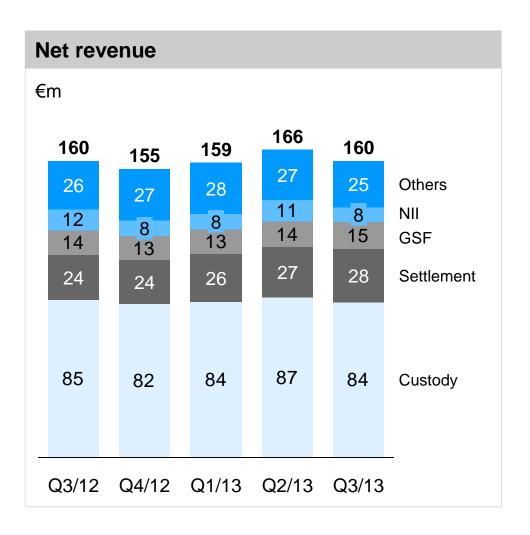




<sup>1)</sup> Electronic Xetra trading and Xetra Frankfurt Specialist trading

### Clearstream

Business activity Q3/2013 y-o-y						
Assets under custody	€11.6tr	4%				
Settlement transactions	29.1m	5%				
GSF outstandings	€571.0bn	2%				
Cash balances <sup>1</sup>	€8.9bn	10%				



<sup>1)</sup> Adjusted for assets restricted by relevant EU and US sanction programs

### Market Data + Services

#### **Composition of new segment**

#### **Trading signals**

 Distribution of licenses for derivatives and cash realtime trading and market signals

#### **Indices**

 Calculation and distribution of indices and benchmarks through Deutsche Börse's subsidiary STOXX Ltd.

#### Connectivity

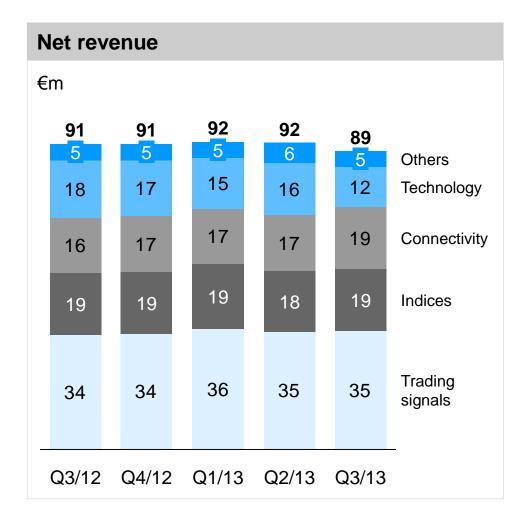
 Connectivity of market participants to Deutsche Börse Group's derivatives and cash markets

#### **Technology**

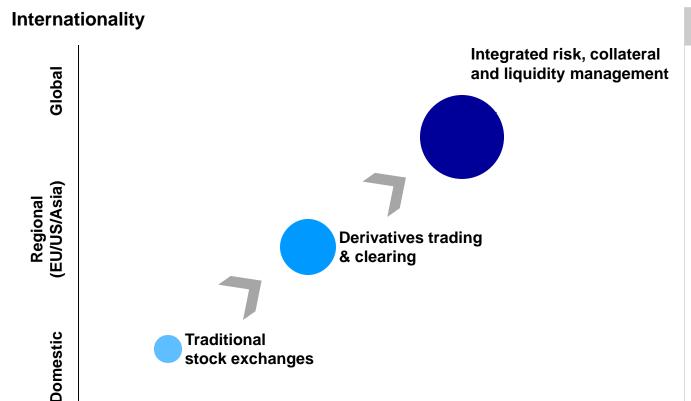
 Development and operation of IT infrastructure for external customers (e.g. EEX, Vienna Stock Exchange, Irish Stock Exchange)

#### **Others**

• E.g. back office data distribution



## Our Strategy Is Focused On Becoming The Preeminent Global Provider For Integrated Risk, Collateral And Liquidity Management



Scope

Derivatives markets

Cash

markets

Multi-asset, -product, -service market infrastructures

#### **Success factors**

- Leading derivatives market with best in class clearing and risk management
- Global post trade provider with unique collateral management capabilities
- High quality data and leading European benchmark indices
- Superior technology with best in class performance and reliability
- Track-record for innovating the industry
- Market leadership in many products and services
- Dedicated and entrepreneurial workforce

## **Overview Management Priorities For 2013**

## Growth strategy

- Extend products and services to unregulated/unsecured markets
  - Expand Eurex clearing/risk management capabilities
  - Global roll-out of collateral and liquidity management services

### 2 Expand technological leadership

- Foster product, process and system innovation
- Combine market data and IT in one segment
- 3 Increase reach in new customer groups and growth regions
  - Expand customer reach
  - Partnerships and M&A

#### **Effective cost management**

- Cost discipline remains key priority
- Further efficiency gains targeted

#### **Commitment to capital management**

- Maintain strong credit rating profile
- Continue attractive capital management policy

## Growth – Some Major Milestones Of Growth Strategy And Infrastructure Investments Already Achieved

- Agreement with major derivatives dealers on **EurexOTC Clear offering for interest rate swaps** in May 2012; launch of service in November 2012; further clients connected in 2013
- Progress in Clearstream's Liquidity Hub by connecting three CSDs Australia, South Africa and Spain as Liquidity Hub GO partners by the end of 2013; Canada, Singapore and Dubai in pipeline
- Expansion of services offered as part of the **unique combination of Eurex Clearing and Clearstream**, e.g. introduction of money market transaction offering to corporates and investors: "GC Pooling Select"
- Further **expansion of Clearstream's Investment Fund Services** by building upon globally leading industry position, e.g. expansion into hedge fund pocessing
- Combination of IT and Market Data and Analytics business under leadership of new Executive Board member Ms Hauke Stars; expansion of external IT services over the mid-term
- Eurex Exchange completed its migration to Deutsche Börse Group's **new global trading architecture** and has launched its **next-generation risk management system** in the second quarter
- Further expansion of geographic coverage, mainly in Asia; e.g. Clearstream's operation in Singapore; record volumes in KOSPI products; TAIFEX cooperation; technology alliance with BSE

## Growth – Continuous Expansion Of Collateral Management Services





Market participants





Brazil (live)

strate=

South Africa (2013)





Spain (2013) Singapore (LOI) >10 further

infrastructures

Australia (2013)

iberclear BME X

#### Global custodians/ agent banks







**Further** custodians

#### Other partnerships







**DEUTSCHE BÖRSE GROUP** 

#### **Liquidity Hub GO**

(Global Outsourcing)

Clearstream's strategic partnerships with global infrastructure providers supporting the identification, optimisation, and allocation of domestic and international collateral

#### **Liquidity Hub Connect**

Clearstream's strategic partnerships with global custodians and agent banks supporting the identification, optimisation, and allocation of collateral

#### **Liquidity Hub Select**

Catering for the demand of buy side clients (in cooperation with Eurex)

#### **Liquidity Hub Collect**

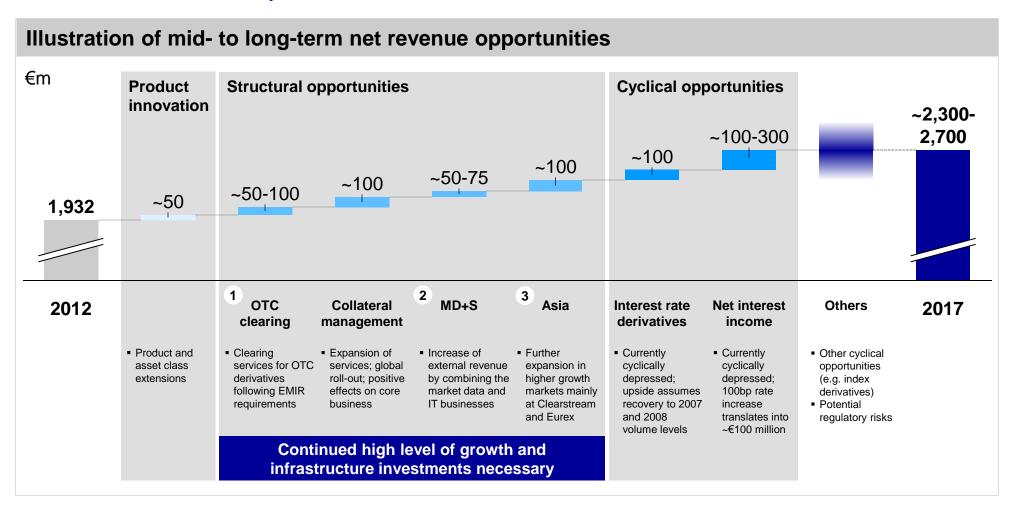
Cooperation's with trading venues and electronic platforms

#### **Exposure locations**

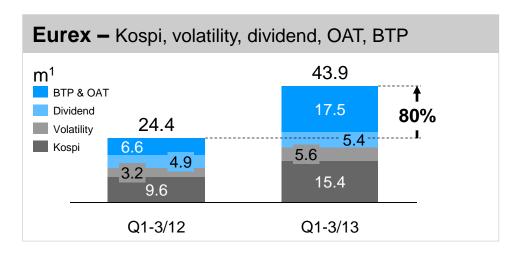
- Automated CCP and OTC trade repository exposure management
- Automated markets exposure management
- Automated central bank money access

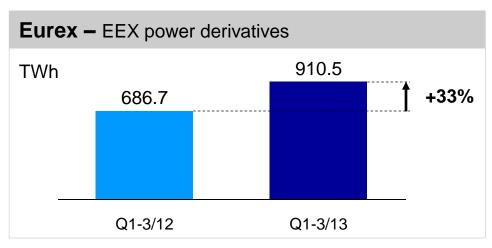


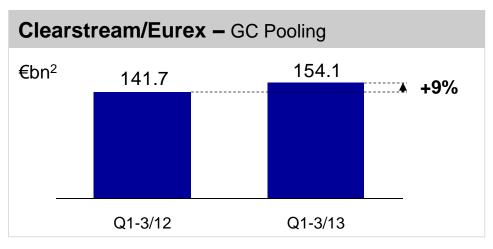
## Growth – Structural And Cyclical Drivers As Well As Product Innovation Are Expected To Deliver Substantial Incremental Revenue

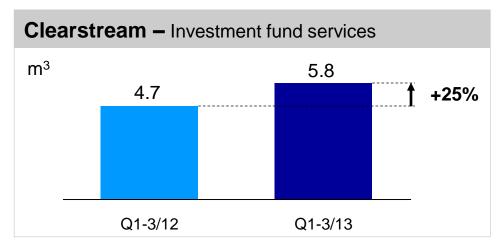


### Growth – Product Initiatives Continue To Build Traction









<sup>1)</sup> Traded contracts

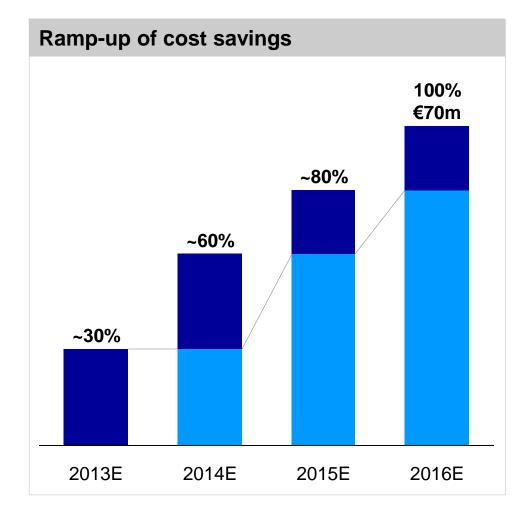
<sup>2)</sup> Average outstandings

<sup>3)</sup> Settlement transactions

## Operating Efficiency – Measures To Further Increase The Operating Efficiency Create Flexibility To Increase Investments In Growth

#### **Efficiency measures (update)**

- Planned savings in personnel and non-personnel costs of €70 million per annum by 2016
- Non-personnel cost: €45 million (increased from €40 million), e.g. through a reduction of expenditure for external consulting as well as IT operating cost
- Personnel cost: €25 million (reduced from €30 million), voluntary leaver program for around 120 staff members (reduced from 200) and around 50 executives
- Implementation costs for the measures of around €90 to €110 million expected



## Capital Management – Refinancing Of Long Term Debt Results In Significant Decrease Of Debt Financing Expenses

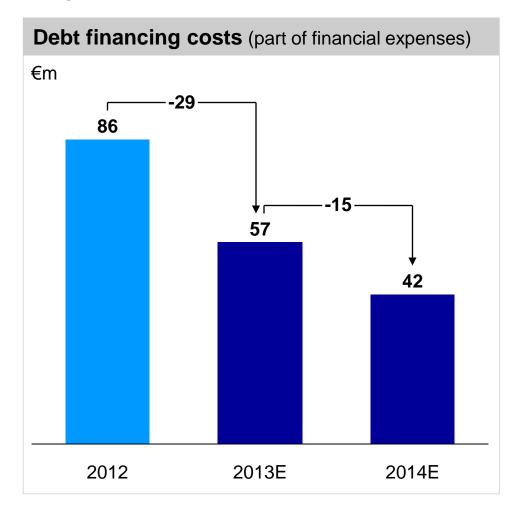
#### Overview refinancing

#### First tranche (Oct 2012)

- First tranche of refinancing completed already in 2012 due to favourable market environment
- Terms of first tranche: €600 million, term of 10 years, 2.375 % coupon
- In order to limit negative carry, a simultaneously tender offer for the outstanding euro senior and hybrid bonds has been conducted

#### Second tranche (Mar 2013)

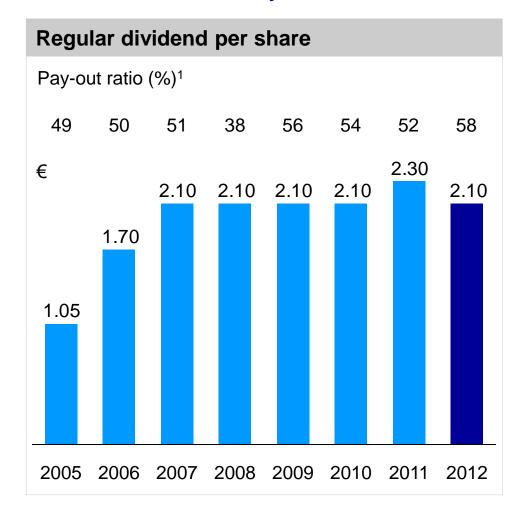
- Terms of second tranche: €600 million, term of 5 years, 1.125 % coupon
- → Ramp-up of full benefits of refinancing after maturities of existing instruments in Q2/2013



## Capital Management – Strong Cash Flow Generation Allows For Strong Rating Profile And Attractive Distribution Policy

#### **Capital Management Principles**

- Continuing past practice, Deutsche Börse distributes funds not required for the Group's operating business and further development to its shareholders
- The capital management policy foresees a dividend payout ratio of 40 to 60 percent complemented by share buy-backs
- Both distribution components are subject to capital requirements, investment needs and general liquidity considerations
- Due to its considerable clearing and post-trading business activity, Deutsche Börse is focused on maintaining a strong credit and rating profile, including Clearstream Banking S.A.'s strong "AA" credit rating



<sup>1)</sup> Adjusted for ISE impairment (2009-2010), costs for efficiency measures (2007-2012) and merger related costs (2011-2012)

## **Appendix**

### Financial Calendar And Contact Details

#### Financial calendar 19 Feb 2014 Preliminary results Q4 and FY 2013 20 Feb 2014 Conference call Q4 and FY 2013 28 Apr 2014 Interim report Q1/2014 Conference call Q1/2014 29 Apr 2014 15 May 2014 **Annual General Meeting** 3 Jun 2014 Investor Day 2014 24 Jul 2014 Interim report Q2/2014 25 Jul 2014 Conference call Q2/2014 27 Oct 2014 Interim report Q3/2014

Conference call Q3/2014

28 Oct 2014

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## Income Statement – Group Level Reported

	Quarter ended 30 September 2013	Quarter ended 30 September 2012	Nine months ended 30 September 2013	Nine months ended 30 September 2012
Sales revenue	520.8	530.7	1,623.8	1,638.1
Net interest income from banking business	8.1	11.5	27.5	43.6
Other operating income	3.8	0.8	10.7	10.2
Total revenue	532.7	543.0	1,662.0	1,691.9
Volume-related costs	-74.8	-72.0	-222.7	-207.3
Net revenue	457.9	471.0	1,439.3	1,484.6
Staff costs	-100.9	-98.3	-373.5	-306.1
Depreciation, amortization and impairment losses	-30.5	-26.2	-87.6	-76.4
Other operating expenses	-227.7	-102.9	-437.1	-322.4
Operating costs <sup>1</sup>	-359.1	-227.4	-898.2	-704.9
Result from equity investments	2.2	1.8	8.2	4.5
Earnings before interest and tax (EBIT)	101.0	245.4	549.3	784.2
Financial income	1.6	1.2	3.0	11.9
Financial expense <sup>2</sup>	-14.5	-25.0	-59.2	-104.7
Earnings before tax (EBT)	88.1	221.6	493.1	691.4
Income tax expense	-22.9	-57.7	-128.2	-187.0
Net profit for the period	65.2	163.9	364.9	504.4
thereof shareholders of parent company (net income for the period)	61.6	159.9	353.8	492.3
thereof non-controlling interests	3.6	4.0	11.1	12.1
Earnings per share (basic) (€)	0.33	0.86	1.92	2.62

<sup>1)</sup> Includes costs for efficiency programs and merger related costs (Q3/2013: €8.2m, Q2/2013: €1.8m) and costs relating to the OFAC investigation into Clearstream (Q3/2013: €114.8m)

<sup>2)</sup> Includes financial expense relating to the revaluation of the purchase price liability of the agreement with SIX (Q1/2012: €26.3m)

## Income Statement – Segmental Level Reported

	Eurex Xetra			Clearstream		Market Data + Services		
	Q3/2013	Q3/2012	Q3/2013	Q3/2012	Q3/2013	Q3/2012	Q3/2013	Q3/2012
Sales revenue <sup>1</sup>	194.0	211.8	44.7	40.0	191.9	189.1	97.4	98.2
Net interest income from banking business	0.0	0.0	0.0	0.0	8.1	11.5	0.0	0.0
Other operating income <sup>1</sup>	1.4	0.3	2.6	0.5	2.0	0.4	1.0	1.9
Total revenue <sup>1</sup>	195.4	212.1	47.3	40.5	202.0	201.0	98.4	100.1
Volume-related costs <sup>1</sup>	-26.5	-26.4	-7.6	-6.3	-42.0	-41.1	-9.1	-8.9
Net revenue <sup>1</sup>	168.9	185.7	39.7	34.2	160.0	159.9	89.3	91.2
Staff costs	-30.0	-28.5	-6.5	-8.6	-44.1	-44.7	-20.3	-16.5
Depreciation, amortization and impairment losses	-13.9	-11.4	-2.7	-2.5	-9.3	-7.6	-4.6	-4.7
Other operating expenses	-48.2	-46.6	-9.6	-5.9	-146.5	-29.4	-23.4	-21.0
Operating costs	-92.1	-86.5	-18.8	-17.0	-199.9	-81.7	-48.3	-42.2
Exceptional items	-2.4	-0.2	2.0	0.2	-118.5	-1.6	-4.1	-0.2
Result from equity investments	0.9	3.8	1.3	1.0	0.0	-0.1	0.0	-2.9
Earnings before interest and tax (EBIT)	77.7	103.0	22.2	18.2	-39.9	78.1	41.0	46.1

<sup>1)</sup> Includes internal items



Q3/2013 Results

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